



How Big Data Analytics Impacts the Retail Management on the European and American Markets?

Mesbaul Haque SAZU^a, Sakila Akter JAHAN^b

- ^a Case Western Reserve University, Cleveland, USA
- ^b Independent University, Bangladesh, Dhaka, Bangladesh

Abstract

Many studies on big data analytics focused on specialized use cases in business environments. Studies have been performed on the use of big data analytics in order to learn about consumer associations and expertise, among others. Nevertheless, there is an absence of investigation within the retail industry contemplating the big data management, looking at the adverse effect on organizational performance and customer satisfaction. Merchants investigate analytics to obtain a unified picture of their operations and customers throughout online channels or stores and make strategic choices towards the management of retail. Thereof, this analysis was carried out by focusing heavily on the European and American retail sector to demonstrate the impact of big data analytics. A quantitative study technique was used to analyze 450 individuals in the European and American retail sector. The outcomes on the analysis mentioned that among the various big data analytics used inside the European and American retail sector, the individuals majorly emphasized social networking analytics. Future scientists can do research on the forthcoming retail fashion on the European and American markets, and the way the consequences of big data evaluation evolved within the previous couple of years and contend with the unpredicted long-term recessions within the European and American retail sector.

Key terms: retail, big data analytics

JEL Classification: L81

To cite this article: Mesbaul Haque Sazu, Sakila Akter Jahan, *How Big Data Analytics Impacts the Retail Management on the European and American Markets?*, *CECCAR Business Review*, N° 6/2022, pp. 62-72, DOI: http://dx.doi.org/10.37945/cbr.2022.06.07

1. Introduction

Many businesses struggle to collect and store big sets of information, and the associated non-traditional data. Various aspects of the growing information management abilities of a business and improving the portfolios inside the tools of the information management program can also be applied for big data management (BDM). This kind of steps influence more businesses, so the result of these kind of tasks is the successful big data management. The fundamental information must be completely positioned in the information management process of businesses (Lekhwar *et al.*, 2019). The capacity to access, assess and manage big data volumes, aside from the quick evolution of the information structure, is more and more crucial for merchants that plan to enhance performance and business efficiency. Even though crucial to good results represent an ideal customer





expertise, functional efficiency, faithfulness and then customer retention, the need of fear is significant for that proficient management of retailing and money, along with general profitability. While merchants develop and expand within several sectors, this sort of often handled information is now more complicated. Nevertheless, the evaluation of these complicated data results in an extensive understanding of the item's path to profitability. Merchants have gathered buyer information, which was later tied up towards the loyalty cards primarily depicting the items bought earlier by customers. This information spotlights the purchasing patterns of buyers, though it is not indicative of the needs in the long term (Liu, 2014). Nevertheless, using the addition of big data, merchants plan to know the consumer needs regarding customers' households and retail patterns to obtain a better view. Merchants are therefore aspiring to go outside the simple capture of customer tastes obtained from information and hold on to a competitive upper hand by removing important value out of big data analytics (BDA). Inputs and data on the supply chain, like checking out on shelf product and availability, are now empowered by customer involvement and by occurring solutions. Going for a customer's view inside a program supply chain, retail checkout procedures must start with buyers when they are prepared to checkout. Additionally, merchants confront a fragmenting target audience as fresh stations emerge, and then fight for that interest of consumers.

Big data could be the industry's loudest buzzword, and it is browsed upon to be an answer to many brand-new retail difficulties. However, there is basically no uniformity within defining big data, determining its purpose, or perhaps setting up the role of its retail management. Generally, categorizing, evaluating quality and determining big data's effect are very new to the management, and much analysis has never been carried out on this subject. Thus, this analysis intends to recognize the role on the management of big data inside the retail, focusing on the European and American retail to learn the techniques, solutions and methodologies; to learn the resources, methods, strategies, technologies and problems; to check out the understanding of the competencies which can come up by using information analytics resources for dealing with big data to come down with retail methods. Many merchants are focusing on using information management just for the predictive evaluation to recognize the upcoming needs of customers (Santoro et al., 2018). This brand-new strategy will help them comprehend consumer requirements in advance and allow them to enjoy a feasible hands-on strategic resolution concerning their requirements. In accordance with this element, the following analysis concerns are already created for that existing study:

RQ1: What probable competencies can come up by using information analytics resources for dealing with big data to come down with retail methods, particularly in relation to the retail environments found on the European and American markets?

RQ2: How does big data impact organizational functionality and customer satisfaction within the European and American retail markets?

The existing analysis focuses on comprehending the effect of information management on various merchant businesses by dividing the research directly into various areas. The next part, i.e., the literature evaluation, concentrates on showcasing related information and past studies on the content material, which may allow comprehending the story with that subject. The third part may be the strategy that data management procedures used to complete the analysis. The fourth part describes the results of the analysis. The final part concludes the research and spotlights the suggestion for future researchers.

2. Literature review

As stated, most retail companies must produce information relating to upcoming purchasing fads of people by analyzing big data sets. Contrarily, big data sets take a difficult time for retailers to manage their own tools professionally. Therefore, they typically must focus on specific ways to solve the problem and develop





competencies for companies. Thereof, merchants need to comprehend the important levers over information on technological innovation that could allow them to gain optimum benefit from customer information. They must know the absolute best methods to gather, analyze, store and deploy expertise from and of people to ensure that the understanding can provide them with a lasting competitive upper hand. Essentially, this portion analyzes the prior scientific studies carried out to assess the effect of BDM on organizational functionality and customer satisfaction, and those are the primary key elements for internet business development within the retailing business.

2.1. Big data

The word *big data* refers to the information that cannot be prepared with the assistance of standard resources. Quite simply, a sizeable number of datasets calls for complicated information known as the big data, and that is not managed by hand. Nevertheless, Aversa (2021) qualitatively examined which crucial elements differentiate big data from little data, like the availability and datasets of different texts, videos, images and audio. Within big datasets, various data types are usually provided, like organized and unstructured data, semi-structured information, multi-structured and streaming information, which is made up of different elements and textual content words, information obtained from various applications or machines on the Internet, along with social networking.

Although big data is needed for small businesses to become aware of their surroundings with efficacy, however, BDM is a crucial element for many businesses. Handling big data is also often known as a method involving two ideas known as big data and its management for achieving organizational goals. This view is more defined by various other scientists, by declaring that the procedure of handling big data is known as big data management. With this qualitative analysis, BDM is additionally an extensive idea, which covers many actions, like the warehousing of information, information integration, quality evaluation, information governance, the setup of information material, the administration of data sources and then processing. Nevertheless, many businesses that embrace big data face different challenges, like complexities in dealing with the sets and qualified employees to use it. Likewise, the identified investigation does not refer to what industries are in the middle of big data management. Within this context, earlier scientific studies do not fully explain the demand for BDM within the retail and that raises a question about how this market should be engaged with this procedure, which has long been clarified within the existing exploration.

2.2. Big data management within the context of the retail industry

Rapid growth and the trend of information call for businesses to enhance organizational energy and build brand new, far better data-driven company versions. The use of big data offers brand new insights for valuable information and improves the organization's competitive upper hands. Correspondingly, Liu (2014) specified the possibility that big data could come down with five major things talked about (Lee, 2017), i.e., healthcare: medical choice assistance systems; public sector: producing transparency by accessible connected data, enhancing performance and finding needs; retail: in-store actions evaluation, item positioning layout, bunch and then cost, improving performance, labor inputs, division along with strategies and then web based markets; manufacturing: enhanced product sales assistance, need of forecasting, providing chain preparation, created and net search based applications; and placing information: wise routing, urban preparation, along with business versions. The retail industry works with retailing company tasks to find out what marketing of services and goods to customers is accomplished when you follow the business-to-consumer version. Merchants require helpful data, but even more importantly, they require the proper information to obtain insights that can change their businesses.





Big data originates from examining brand new data types within the context of specific company understanding, like transaction log and commitment info, plan benefits and rates behavior. The retail segment around the globe currently includes a selection of businesses concerned with retailing in other provided food and supermarkets and clothes retailers. Nowadays, the yearly global profits for retail industries are big, since the biggest 450 merchants will be profited. By contrast, a continuous alteration of fashion and the procedure of globalization are proving to become a difficult circumstance for retail industries to cope with customers' requirements and appropriately manage the inner setting by acquiring essential information about customers. To contend with unanticipated succeeding recessions, most retailers are collecting big information regarding people that could add to delivering revolutionary services and products on the declining product sales. On the flip side, this cannot be considered a prolific choice until the fundamental datasets aren't handled. Thus, businesses classified as retail firms have followed BDM techniques about advanced technology. With regard to this amount, one most prominent query that has been much less clarified by the scientists is the fact that the retailer uses vital techniques or strategies to manage big data.

2.3. Strategies, solutions and techniques for dealing with big data within the retail industry

Commendably, there have been a few techniques used for dealing with big data within every field. Nevertheless, many analysts and researchers say which big data could be handled from a wide range of approaches or strategies to know-how, especially within the retail. Retailers often used specific methods or maybe technology-oriented techniques for big data management. Based on the analysis of Chiang and Yang (2018), nearly all retailers combine big data use or even stick with the big databases paradigm for big data management. It is a time effective procedure to deal with big information by computerized devices of the program, instead of functioning yourself. On the flip side, manual processing and traditional methods could lead conscientious authorities to cope with big datasets, as big data are assessed in tens of terabytes, countless terabytes and moreover, petabytes. Nevertheless, one thinks that it is sufficient for all those retail firms coping solely with organized data. Around this point, Brajesh (2016) posited that several additional varieties of information management equipment, OS, or maybe technical methods might be used, that is grounded on a software application treatment to support big data and its variety.

Nevertheless, this method is usually considered a time-consuming approach. Therefore, several businesses are into regular tasks, rather than based on a specific approach. By comparison, Ying *et al.* (2021) investigated the appropriate topic and then projected that a few retailers think big data tactic is a skilled internet business method of boosting profitability. This should depend on sufficient tactics or maybe solutions, for instance BDM analytics, enforced governance, etc. (Gunasekaran *et al.*, 2017). Therefore, the research issue is: "What are the primary techniques, solutions and methodologies used for dealing with big data within the European and American retail industry?". Based on various scientific studies and researchers' perspectives, it has been discovered that BDM has prevalent impacts on businesses. However, these have not been explicitly pointed out in the context of efficiency and customers' purchasing fads within the retail (Ridge *et al.*, 2015). Likewise, scientists stayed unsuccessful in defining how the negative effects of big data could be reduced if irrational or rational choices are manufactured. That leaves ambiguity regarding its importance and calls for investigations to fix primary obstacles influencing big data management.

√ Key obstacles influencing big data management and solutions

During the prior areas, it has been found that the benefits of BDM are big, especially for businesses and customers. Alternatively, scientists think that all the benefits of big data and its management are satisfying, if





there is absolutely no screen preventing the procedure of information management and the utilization of its four effective internet business activities (Silva *et al.*, 2020). Inside an associated analysis, it was noticed that various obstacles influence the BDM progression and make damaging impacts. Nevertheless, the main barrier for all retailers within the market to use big data and handle it may be customers consenting to access private info (Ridge *et al.*, 2015). Although customers allowing permission to access private information typically hinders the information compilation progression and leads to inadequate information to present the imaginative and demanded services and products, however, the maintained quality of specific big data is additionally the greatest risk on the retailers' achievement (Santoro *et al.*, 2018). Nevertheless, earlier publications do not figure out that the difficulties also influence retail sectors, and they favor a comprehensive exploration about the pertinent topic. Thus, as a next exploration question: "What would be the resources and solutions employed to minimize obstacles for dealing with big data within the European and American retail industry?". The subsection below points out the tools and solutions that could help cut down barriers to managing big data in the European and American retail sector (Leveling *et al.*, 2014).

2.4. Effect of big data on organizational functionality and customer satisfaction

In general, it has been found that as soon as big data is handled with efficacy, by adopting correct approaches, businesses can have various benefits. It's apparent from the Wang et al. (2021) report posted by doing various surveys and using a quantitative method. This statement explored the point where big data with correct management enables firms to create logical choices, whether the generation or maybe division of services and products should be enhanced, or maybe not coming customers' needs. This is simply because customers are extremely satisfied with the organizations' expertise when they are educated with regard to company devised approaches, and that is probable via big data, a useful group of information for each supplier and consumer. Alternatively, Wang et al. (2021) article did not offer conceptual and theoretical proof within this context. For this reason, that situates the research gap and the issue, "How does big data impact organizational functionality and customer satisfaction within the European and American retail markets?". This was later clarified within an additional analysis released by Lekhwar et al. (2019). This exploration was fully completed inside the Emporium Hotel. With this analysis, Santoro et al. (2018) exposed which big data is exclusively correlated with customer satisfaction, as it allowed the identified resort to boost the amount of customer satisfaction by getting their trust via regular quality and time effective services.

On the flip side, Leveling (2014) previously reported that every industrial or organizational efficiency can be favorably influenced by big data management, as it allows organizations to enhance and modify their processes and functions following the understanding of the consumers' purchasing perceptions. With all the assistance of a BDM method, most retail firms are competent to incorporate inner information, in addition to outside information and improve their controls to fulfil the needs of stakeholders. This element gradually favors the development of a competitive by nature industry benefit, by handling risks. On the other hand, secrecy is one of many crucial honest concerns that are inescapable while talking about the significance and management of big data, when BDM is not proper. Subsequently, the absence of secrecy reflects inadequate organizational functionality, which eventually discourages customers from purchasing.

3. Research style and methodology

3.1. Research philosophy

The analysis viewpoint means determining the dynamics of the research, for what various methods of pragmatism, realism and then positivism are existing. The choice of proper exploration viewpoint plays a role





in showing a good platform and pattern towards the analysis, based mostly on where the whole analysis is designed. Pragmatism means incorporating various perspectives for examining a certain idea. Realism will be the analysis viewpoint, which is grounded on scientific strategies that are connected, along with practical features and impartial opinions inside research. Positivism is connected to conducting research with the setup of scientific methods by affecting the process of examining hypotheses. The existing analysis aims to use positivism and scientific means to examine the research concerns created. This will help focus on genuine information by using scientific assessment, which could also depict related outcomes.

3.2. Research design

The study style of the analysis plays a role in defining the whole approach selected for combining many areas of research to flow within a good fashion, which even further helps efficiently determine the issue tackled within the research. The investigative layouts often utilized for doing various scientific studies include descriptive, explanatory and exploratory ones. The exploratory exploration style is utilized to know a principle, and that has not been known in a good fashion. The explanatory exploration layout means studying and highlighting the causal connection between a defined group of two variables. This focuses on watching what aspect of defined variables will cause what result. The descriptive exploration layout plays a role in additional growing and understanding an apprehensive subject, with minimally defined and portrayed means. This study style is used to determine the functions of possibly the concept or population analyzed within the investigation. This plays a role in describing the characteristics, but not concentrating on the main reason why unique qualities have transpired. The existing analysis continues to be descriptive, by which causal associations have been indirectly inferred.

3.3. Tools and methods of collecting information

Depending on research strategy and goals, it was necessary to choose the best approach to information assortment, since it helps producing influential results of research. As a result, a quantitative technique was selected that could provide a comprehensive understanding of the topic. This information had been gathered by stakeholders through the retail segment found on the European and American markets. The main device set to obtain first-hand information was the close-ended questionnaire, which found relevant questions based on investigation goals and objectives. Also, the administration of survey concerns depends on the planning and division of comprehensible, appropriate and right issues to help individuals respond efficiently about the subject material. Likewise, the close-ended survey questionnaire was provided to the respondents with Likert Scale choices.

3.4. Population and sampling

The selected test dimensions due to this analysis were 700 respondents, who are stakeholders of retail companies on the European and American markets. Individuals have been aware of the BDM inside the field and related challenges and changes. For choosing individuals, this analysis was a usefulness sampling method, whereby all the knowledgeable stakeholders were directed to participate in the survey. An additional criterion was set for individuals, namely that they must have experience and knowledge of big data programs and company ramifications.

3.5. Method of information analysis

Information examination is among the majority of significant action researches, as it verifies research theory or even answers research concerns with proof. In general, information evaluation techniques are selected





in accordance with the dynamics on the subject, and the strategy used previously. For example, qualitative data is examined via subject techniques, which include descriptive analysis, thematic analysis and content analysis. Alternatively, the quantitative analysis combines statistical resources, including Microsoft Excel, EViews and Stata, etc., to manage and evaluate information according to the inferential and descriptive evaluation. Looking at the specifics, the existing analysis likewise focused entirely on the specific and ideal approach to information evaluation. When the existing analysis is dependent on quantitative methods, information is first examined via a statistical program, which helps analyzing and interpreting the replies gathered from a questionnaire of tools of inferential assessments, regression and descriptive data. It proved efficient to come up with genuine results, as SPSS is mainly employed for quantitative data evaluation.

✓ Reliability and validity

Depending on the steps performed to stay away from honest problems, the existing exploration has internal validity. Therefore, the correct period scope, strategy and then the test measurement are already crucial signs of the present analysis. Nevertheless, the reliability of the research is outside, as it establishes that this investigation can be replicated. Therein, the outcomes acquired have been acknowledged to be certain because the close-ended questionnaire is reputable.

4. Discussion and findings

This section is designed to deal with investigative concerns invented at the launch area. This analysis engages a survey to collect information from individuals. To evaluate the numerical information from individuals, the scientists used the SPSS model twenty-one.

4.1. Descriptive statistics

Information in table below shows that almost all mean values are bigger than regular deviation values. This shows the information is usually sent out and is not dispersed.

Capability	Mean	Standard Deviation
Business_BDM	1.10	0.41
Long_using_BD	1.70	0.81
New_BD	1.94	0.62
Feasibility_a	1.82	0.52
Feasibility_b	1.61	0.91
Effect_organization	2.32	1.17
Effect_customer	2.82	1.02
Strategies_controlling_BD	1.45	1.20
Methodology_controlling_BD	1.46	0.86
Decreasing_barriers	2.12	1.12
Potential_capabilities	2.34	0.72

4.2. Analysis of investigation questions

The individuals of the analysis had been directed whether the group they are currently used in concentrates on the use of big data. It was noticed that most individuals belonged to businesses that had been using and working with big data. The individuals of the analysis had been questioned about how long they have been





involved in big data management. It was noticed that nearly all the individuals doing work within the company were involved with the use of BDM for about 12 months. 160 individuals talked about the companies they were using for two years, while 120 suggested their businesses have been using BDM for three seasons. The respondents of the analysis were directed around the many major data analytics used in European and American's retail. 450 respondents suggested that the European and American retail sector already uses social networking analytics, and then Text Analytics, Predictive Analytics and Video Analytics. Individuals have been directed to top tactics and tactics used for dealing with big data within the European and American retail sector.

RQ1: What probable competencies can come up by using information analytics resources for dealing with big data to come down with retail methods, particularly in relation to the retail environments found on the European and American markets?

The individuals had been questioned with regard to their views on the attainable competencies which arise from the use of information analytics for big data management. As shown in Figure 1, most respondents projected it could provide mass customization and customized advertising. Nevertheless, 450 individuals think that the identification of useful strategies and customers used for keeping them is yet another probable ability that can come up when using the information analytics for big data management. Additionally, fifty individuals thought it offered capabilities of Predictive Analytics of customer conduct, while four thought it might help devise a definite company technique. This shows that most individuals discovered that the mass customization or maybe the customized advertising and the identification of useful strategies and customers of keeping them are abilities which arise from the use of information analytics for big data management.

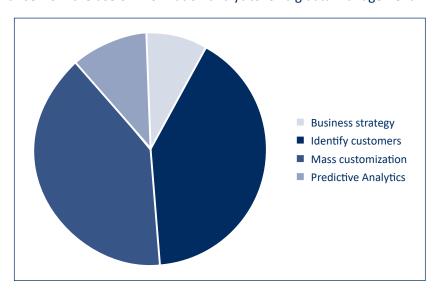


Figure 1. Competencies from data analytics tools for managing big data

When it comes to the part of potential abilities and competencies which may be depicted from the information analytics equipment to deal with big data, almost all the individuals had selected mass customization or maybe customized advertising. Nevertheless, within the comparability with the ability to determine important strategies and customers for keeping them, there seemed to be a positive change of just one reply, only between two named choices. Within the literature, an associated analysis suggested that mass customization or maybe customized advertising is a vital ability in the retail context, which could be related to the replies of existing analysis. BDM plays a role in showing the European and American retail markets having another ability related





to the working procedure and being depicted equally as shopkeepers, within what situation they will note the relation with other customers in an individual way.

RQ2: How does big data impact organizational functionality and client satisfaction within the European and American retail markets?

The individuals had been questioned with regard to their views associated with the BDM analytics within the organizational functionality tools of the European and American retail sector. As shown in Figure 2, most respondents projected that a greater number of gross sales is among the benefits inside the organizational functionality tools on the European and American retail markets, and then the decreased expenses. Additionally, eighty individuals proposed which functional efficiency enhancement is also noticed together with the abilities to enhance company agility. This shows that most individuals considered that higher product sales and decreased expenses are a benefit of organizational functionality tools within the European and American retail markets by utilizing Data Management Analytics.

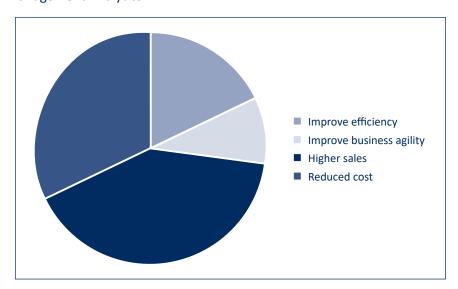


Figure 2. Possible competencies from data analytics tools for managing big data

When it comes to the effect of big data on the organization's efficiency, almost all individuals had provided replies for more product sales. The existing analysis suggests a rise in product sales, as it has an important effect on the organization's efficiency. This was identified when compared to areas of lowered expenses, much better functional efficiency, and much more abilities for improving the company's agility. Nevertheless, the literature portion suggests that based on the Verma and Singh (2017), it depicted the aspect of pertinent management of enhanced generation tools regarding the improved needs of buyers. The talked about statement focused on the effect of improved generation on the needs of people. In the Lekhwar *et al.* (2019) report and the Ernst report there were no related theoretical areas that could have contributed to defining the connection between BDM and client satisfaction. This element was identified in the analysis made by Wang *et al.* (2021), indicating that both elements are correlated. In regard to the identified analysis, it focused entirely on a resort. The correlation had found the resort as improving client satisfaction with the training course of sticking to their trust by showing regular services and quality based upon time strength. This element could be associated with the next outcomes that have resulted from the existing analysis.

Individuals have been questioned with regard to their views associated with the BDM analytics, which are the customer satisfaction tools for the European and American retail sector. Most respondents projected





extremely satisfied customers as among the benefits inside tools of customer care for European and American retail, and then future derived patterns of customer requires. Additionally, eighty individuals proposed enhanced consumer awareness is also noticed, along with abilities to learn tastes of customers. This suggests that lots of individuals considered that extremely satisfied customers and future-derived patterns of customers require a benefit of customer care tools for the European and American retail sector by utilizing Data Management Analytics. As for the effect of BDM on customer satisfaction, almost all individuals had suggested that there were extremely satisfied customers. This may be related to the above-described scientific studies, which have connected the aspect of BDM and customer satisfaction related to the loyalty acquisition part within this context. The component associated with a very satisfied buyer was very much depicted within the comparability with all the enhancement of customer awareness, succeeding patterns about the buyers' needs and personal preferences of the buyers. It means that the second elements were not as much influenced as the aspects of customer satisfaction were impacted, as highlighted by most of the replies within the research made of the part of European and American markets. Within an additional associated analysis, it identified which big data contributes to various customers being needed inside different tasks within the group and be well-known in the illegal and legal pursuits which may be connected, for instance corruption and fraud. When you are ignorant of illicit pursuits which may happen inside a business, it will reduce the risks of the company endeavoring to relate to this kind of goals which help and target for keeping buyers.

5. Conclusions

The effect of big data on the organization's retail efficiency shows a rise in product sales. The lessened price had been suggested, but many more replies were in favor of higher product sales. Within the situation on the adverse effect on customer care, really satisfied customers were noticed. This was more backed up by the literature of scientific studies, as various scientific studies had additionally depicted the exact same success in this context. The analysis had even more disgust, the "Fork within the Path" technique as a crucial strategy for dealing with change, and the data paradigm as the key strategy to become utilized. As regards cutting down obstacles inside the element of big data management, most individuals selected the training course for getting competent sources inside different analytics. Additionally, from the range of potential competencies, mass customization or even customized advertising were depicted.

The outcomes of the analysis suggested that most individuals agreed with most businesses to cope with big data occurring in current occasions. The result showed even more that among the various big data analytics used inside the European and American retail sector, the social networking analytics were majorly clarified by individuals. The analysis identified that the reasonable feasibility of BDM analytics occurs inside the European and American retail sector. The individuals had suggested that competent employees were absent from the immediate relation to the feasibility of big data management. The scientific literature studies identified the part of standard techniques within this context, but this was associated with the mechanical processing that might cause trouble for the authorities inside the market. Succeeding scientists can do research on the forthcoming retail fashion on the European and American markets, and how the negative effects of big data evaluation evolved within the previous couple of years. Additionally, financial feasibility grounded on materials of the area and applications of management used with the market to manage big deals and datasets with unanticipated succeeding recessions within the European and American retail markets, may be viewed within succeeding scientific studies. Additionally, this analysis may also be replicated by succeeding scientists, looking at the evolution of the trend. Apart from this specific analysis, this investigation may be carried out with a guide to various countries and cities.





References

- 1. Aversa, J., Hernandez, T., Doherty, S. (2021), *Incorporating Big Data Within Retail Organizations: A Case Study Approach*, Journal of Retailing and Consumer Services, Vol. 60, https://doi.org/10.1016/j.jretconser.2021.102447.
- 2. Brajesh, S. (2016), *Big Data Analytics in Retail Supply Chain*, Big Data: Concepts, Methodologies, Tools, and Applications, pp. 1473-1494, https://doi.org/10.4018/978-1-4666-9840-6.ch067.
- 3. Chiang, L.-L., Yang, C.-S. (2018), *Does Country-of-Origin Brand Personality Generate Retail Customer Lifetime Value? A Big Data Analytics Approach*, Technological Forecasting and Social Change, Vol. 130, pp. 177-187, https://doi.org/10.1016/j.techfore.2017.06.034.
- 4. Gunasekaran, A., Papadopoulos, T., Dubey, R., Wamba, S.F., Childe, S.J., Hazen, B., Akter, S. (2017), *Big Data and Predictive Analytics for Supply Chain and Organizational Performance*, Journal of Business Research, Vol. 70, pp. 308-317, https://doi.org/10.1016/j.jbusres.2016.08.004.
- 5. Lee, C.K.H. (2017), A GA-Based Optimisation Model for Big Data Analytics Supporting Anticipatory Shipping in Retail 4.0, International Journal of Production Research, Vol. 55, No. 2, pp. 593-605, https://doi.org/10.1080/00207543.2016.1221162.
- 6. Lekhwar, S., Yadav, S., Singh, A. (2019), *Big Data Analytics in Retail*, in S.C. Satapathy, A. Joshi (Editors), *Information and Communication Technology for Intelligent Systems. Proceedings of ICTIS 2018*, Vol. 2, Springer.
- 7. Leveling, J., Edelbrock, M., Otto, B. (2014), *Big Data Analytics for Supply Chain Management*, in *2014 IEEE International Conference on Industrial Engineering and Engineering Management*, pp. 918-922, https://doi.org/10.1109/IEEM.2014.7058772.
- 8. Liu, Y. (2014), *Big Data and Predictive Business Analytics*, The Journal of Business Forecasting, Vol. 33, No. 4, pp. 40-42.
- 9. Ridge, M., Johnston, K.A., O'Donovan, B. (2015), *The Use of Big Data Analytics in the Retail Industries in South Africa*, African Journal of Business Management, Vol. 9, No. 19, pp. 688-703, https://doi.org/10.5897/AJBM2015.7827.
- 10. Santoro, G., Fiano, F., Bertoldi, B., Ciampi, F. (2018), *Big Data for Business Management in the Retail Industry*, Management Decision, Vol. 57, No. 8, pp. 1980-1992, https://doi.org/10.1108/MD-07-2018-0829.
- 11. Silva, E.S., Hassani, H., Madsen, D.Ø. (2020), *Big Data in Fashion: Transforming the Retail Sector*, Journal of Business Strategy, Vol. 41, No. 4, pp. 21-27, https://doi.org/10.1108/JBS-04-2019-0062.
- 12. Verma, N., Singh, J. (2017), *An Intelligent Approach to Big Data Analytics for Sustainable Retail Environment Using Apriori-Mapreduce Framework*, Industrial Management & Data Systems, Vol. 117, No. 7, pp. 1503-1520, https://doi.org/10.1108/IMDS-09-2016-0367.
- 13. Wang, F., Wu, D., Yu, H., Shen, H., Zhao, Y. (2021), *Understanding the Role of Big Data Analytics for Coordination of Electronic Retail Service Supply Chain*, Journal of Enterprise Information Management, Vol. 35, No. 4/5, pp. 1392-1408, https://doi.org/10.1108/JEIM-12-2020-0548.
- 14. Ying, S., Sindakis, S., Aggarwal, S., Chen, C., Su, J. (2021), Managing Big Data in the Retail Industry of Singapore: Examining the Impact on Customer Satisfaction and Organizational Performance, European Management Journal, Vol. 39, No. 3, pp. 390-400, https://doi.org/10.1016/j.emj.2020.04.001.